
CHAPTER 3

Resources

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GENERAL REMARKS

1. This chapter is a road map to the resource guidance governing the allocation of resources given to USACE for mission accomplishment. It is not a funds/resource allocation document. It does provide a snapshot of the program levels projected for FY 98. Direct funds appropriated to support USACE missions are allocated directly by the various program managers. Reimbursable funds are generally managed by districts and laboratories who advise HQUSACE of program amounts during the execution year. This chapter identifies the major sources of funds, the program managers and allocation documentation.
2. All commanders are reminded that OMB Circular A-76, as augmented by higher authority implementing guidance, must be used for determining the performance of commercial activities using government facilities and personnel or by contract. This includes decisions regarding new starts, expansions, and existing services. Conversions to contract solely to avoid personnel ceilings or salary limitations are prohibited by the Circular.
3. Commanders are also reminded to ensure that all Executive Direction and Management (ED&M) FTE (Full Time Equivalent) are allocated properly between civil and military workloads. Designation as either civil or military should reflect the following criteria:
 - a. First, all spaces that are clearly engaged virtually 100% in either civil or military activities should be identified.
 - b. Those ED&M positions that engage in a mix of both missions should be designated as either civil or military based upon the majority of work performed. Quantitative work load “drivers” should be established to identify the preponderance of work performed by each individual.
 - c. Once the indicators identified in paragraph b above have been applied and a civil/military designation has been determined each commander should look at the aggregate distribution to see if the total distribution makes sense in terms of the total program supported and the FTE allocated by HQUSACE.
4. FTE and funding allocations should be reviewed periodically and adjusted to ensure the consistency and appropriateness of the allocations between the civil and military programs.

SECTION 2

COMMAND SUMMARY

FY 98 CONSOLIDATED COMMAND GUIDANCE

COMMAND SUMMARY FY 98 ESTIMATED WORKLOAD (\$MILLIONS)* SOURCE: OCTOBER 1997 CORINT

	CIVIL	MILITARY	TOTAL
MSCs (10)	3,909	5,481	9,390
R&D LABs (4)	131	330	461
Separate FOAs (5)	58	63	121
HQUSACE	102	70	172
OTHER	0	727	727
TOTAL	4,200	6,671	10,871

*Direct and Reimbursable Expenditures

FY 98 CONSOLIDATED COMMAND GUIDANCE

**MAJOR SUBORDINATE COMMANDS
FY 98 MILITARY WORKLOAD (\$MILLION)
SOURCE: OCTOBER 1997 CORINT/CERAMMS**

	HNC	LRD	NAD	NWD	POD	SAD	SPD	TAW
CONSTRUCTION								
ARMY	185.2	166.7	312.7	205.0	174.1	270.6	72.7	4.0
AIR FORCE	0.0	20.0	95.0	140.0	110.0	131.0	167.0	11.0
DOD AND OTHER	267.1	50.0	122.0	11.0	929.0	105.0	19.0	9.0
TOTAL CONSTRUCTION	452.3	236.7	529.7	356.0	1,213.1	506.6	258.7	24.0
ENGINEERING	38.1	25.9	94.7	125.9	141.2	67.5	28.1	2.8
OMA (EXCL DERP)	12.2	15.2	25.6	22.5	5.5	16.7	15.2	2.3
OMA DERP	58.3	25.2	44.7	125.0	69.3	38.9	40.7	0.0
TOTAL MILITARY	560.9	303.0	694.7	629.4	1,429.1	629.8	342.8	29.0

Note: Includes direct and reimbursable funds

* Refer to CORINT Standard Definitions, 31 August 1995 for clarification of categories. Military Workload estimates are construction placement plus S&A, engineering and OMA costs.

STANDARD DEFINITIONS

ARMY PROGRAMS			
1A	MCA	10	MILITARY CONSTRUCTION, ARMY
1A	MMCA	11	MILITARY CONSTRUCTION, ARMY, MINOR
1D	FHNC	40	FAMILY HOUSING, ARMY, CONSTRUCTION
1D	FHLI	42	FAMILY HOUSING, LINE ITEM IMPROVEMENT
1E	MCAR	12	MILITARY CONSTRUCTION, ARMY RESERVE
1E	MMCAR	06	MILITARY CONSTRUCTION, ARMY RESERVE MINOR
1F	ARNG	17	MILITARY CONSTRUCTION, ARMY NATIONAL GUARD
3C	MCDA	4A	CHEMICAL DEMILITARIZATION
			BARRACKS UPGRADE PROGRAM, ARMY
ARMY BRAC PROGRAMS			
1B	BCA	02	BRAC, PART I, ARMY (BRAC I)
1B	BCA2	07	BRAC, PART II, ARMY(BRAC91)
1B	BCA3	0A	BRAC, PART III, ARMY (BRAC93)
1B	BCA4	0C	BRAC, ARMY (BRAC95)
1B	BCD4	04	BRAC, PART I, OTHER
1B	BCD2	09	BRAC, PART II, OTHER
1C	BA1E	5H	BRAC, PART I, BRAC I, ENVIRONMENTAL RESTORATION
1C	BA2E	5I	BRAC, PART II, BRAC91, ENVIRONMENTAL RESTORATION
1C	BA3E	5J	BRAC, PART III, BRAC93, ENVIRONMENTAL RESTORATION
1C	BA4E	5K	BRAC, PART IV, BRAC95, ENVIRONMENTAL RESTORATION
ALL AIR FORCE PROGRAMS			
2A	MCAF	20	MILITARY CONSTRUCTION, AIR FORCE
2A	MMAF	23	MILITARY CONSTRUCTION, AIR FORCE, MINOR
2B	BCF	03	BRAC, PART, AIR FORCE
2B	BCF2	08	BRAC, PART II, AIR FORCE
2B	BCF3	0B	BRAC, PART III, AIR FORCE
2B	BCF4	0D	BRAC, BRAC95, AIR FORCE

2C	BF1E	5P	BRAC, PART I, AIR FORCE, ENVIRONMENTAL RESTORATION
2C	BF2E	5Q	BRAC, PART II, AIR FORCE, ENVIRONMENTAL RESTORATION
2C	BF3E	5R	BRAC, PART III, AIR FORCE, ENVIRONMENTAL RESTORATION
2C	BF4E	5S	BRAC, PART IV, AIR FORCE, ENVIRONMENTAL RESTORATION
2D	MAFR	21	MILITARY CONSTRUCTION, AIR FORCE RESERVES
2E	FHAF	26	FAMILY HOUSING, AIR FORCE, CONSTRUCTION
2F	MANG	25	MILITARY CONSTRUCTION, AIR FORCE NATIONAL GUARD
ALL DoD PROGRAMS			
1H	SOCM	1S	MILITARY CONSTRUCTION, SOUTHERN COMMAND (PANAMA)
1H	SAH	66	SOLDIERS' AND AIRMEN'S HOME
3A	MDOD	39	MILITARY CONSTRUCTION, DoD, MINOR
3A	DLI	48	DEFENSE LANGUAGE INSTITUTE
3A	CEETA	53	COMMUNICATIONS ELECTRONIC EVAL AND TESTING AGENCY
3A	DECA	98	DEFENSE COMMISSARY AGENCY
3B	DODM	46	MILITARY CONSTRUCTION, DoD MEDICAL
3B	DODU	43	MILITARY CONSTRUCTION, DoD MEDICAL, MINOR
5C	ANC	16	ARLINGTON NATIONAL CEMETERY
5C	KWM	1K	KOREAN WAR MEMORIAL
6C	NAAF	27	NON-APPROPRIATED FUNDS, AIR FORCE
7A	DLA	54	DEFENSE LOGISTICS AGENCY
7A	DMA	56	DEFENSE MAPPING AGENCY
7A	DNA	57	DEFENSE NUCLEAR AGENCY
7A	DCA	58	DEFENSE COMMUNICATIONS AGENCY
7A	NSA	69	NATIONAL SECURITY AGENCY
7B	DODS	51	MILITARY CONSTRUCTION, DoD DEPENDANT SCHOOLS
7B	S6S	5S	MILITARY CONSTRUCTION, DoD SEC. 6 SCHOOLS, (CONUS)
7C	MCN	30	MILITARY CONSTRUCTION, NAVY AND MARINE CORPS
7C	NAFN	35	NON-APPROPRIATED FUNDS, NAVY
7C	NMCR	32	NAVY AND MARINE CORPS RESERVES
7E	PRP	1P	PENTAGON RENOVATION PROGRAM
8C	FMS	70	FOREIGN MILITARY SALES
9A	NAFA	60	NON-APPROPRIATED FUNDS, ARMY

PROGRAM DEFINITION AND PROGRAM PROPONENTS

1. DIRECTORATE OF MILITARY PROGRAMS (CEMP) CONSTRUCTION AND CONSTRUCTION RELATED PROGRAM DEFINITIONS.

a. **PROGRAM CATEGORIES.** To clearly define programs, the Directorate of Resource Management developed 17 funds type groups. The Directorate of Military Programs manages construction and construction related programs in the 11 categories identified below.

FUNDS TYPE GROUPS

Funds Type Groups	Direct (D) or Reimbursable (R)	Military (M) or Civil (C)	Description
1	D	M	Military Direct, Army
2	D	M	Military Direct, Air Force
3	D	M	Military Direct, DoD Agencies
4	D & R	M	Military Environmental
5	R	M	Military Reimbursable, O&MA
6	R	M	Military Reimbursable, O&M, Air Force
7	R	M	Military Reimbursable, DoD (Work for Others)
8	D & R	M & C	Special Management Programs
9	R	M	Military Reimbursable, Non-Federal
H	R	C	Civil Reimbursable, Environmental Support for Others
S	R	C	Civil Reimbursable, Other Support for Others

b. **DIRECT FUNDING.** Military Construction (MILCON) funds are generally provided to USACE on a Funding Authorization Document (FAD) or a Treasury Warrant. The MILCON and other direct funds are allocated to USACE activities through the issuance of FADs.

c. **REIMBURSABLE FUNDING.** Funds that are provided by non-USACE activities are provided on a Military Interdepartmental Purchase Request (MIPR) or comparable document. Examples include MIPRs received from other Major Commands, Army Major Subordinate Commands (MSC), and installations as well as DoD elements. The funds are used primarily for operations and maintenance, repair, or environmental work and by non-Federal agencies for major construction, operations and maintenance, rehabilitation, and repair projects.

d. CONSTRUCTION PROGRAM FUNDS TYPE GROUPS AND TYPE

FUNDS. The 11 Major Program Categories identified in para. 1.a. are further divided into Funds Type Groups (GP). These GPs are further disaggregated into Type Funds (TF) as published in the Automated Management and Progress Reporting System (AMPRS) Data Dictionary. Following is a list of all GPs and TFs managed by CEMP. The listed HQUSACE Proponent (HQ PRP) is responsible for coordinating the issuance of funds for the indicated TFs listed. For programs where TFs are not coordinated at the HQUSACE level, the TFs have not been listed but are available in the AMPRS data dictionary.

FUNDS TYPE GROUPS (GP) AND TYPE FUNDS (TF)

<u>GP</u>	<u>TF</u>	<u>ABBR</u>	<u>HQ PRP</u>	<u>DESCRIPTION</u>
1				MILITARY DIRECT, ARMY
1A	10	MCA	CEMP-MA	MILITARY CONSTRUCTION, ARMY
1A	11	MMCA	CEMP-MA	MILITARY CONSTRUCTION, ARMY, MINOR
1B	02	BCA1	CEMP-MA	BASE CLOSURE, PART I, ARMY (BRAC I)
1B	07	BCA2	CEMP-MA	BASE CLOSURE, PART II, ARMY(BRAC91)
1B	0A	BCA3	CEMP-MA	BASE CLOSURE PART III, ARMY (BRAC93)
1B	0C	BCA4	CEMP-MA	BASE CLOSURE, ARMY (BRAC95)
1D	42	FHLI	CEMP-MA	FAMILY HOUSING, LINE ITEM IMPROVEMENT
1D	40	FHNC	CEMP-MA	FAMILY HOUSING, NEW CONSTRUCTION
1E	12	MCAR	CEMP-MD	MILITARY CONSTRUCTION, ARMY RESERVES
1E	06	MMCR	CEMP-MD	MILITARY CONSTRUCTION, ARMY RESERVES, MINOR
1H	15	PBS	CEMP-MD	PRODUCTION BASE SUPPORT
1X	1X	DARLD	CEMP-ES	PLANNING AND DESIGN FUNDS
1X	1Y	DANRD	CEMP-ES	ENGINEERING NOT RELATED TO CONSTR (ENRC)
2				MILITARY DIRECT, AIR FORCE
2A	20	MCAF	CEMP-MF	MILITARY CONSTRUCTION, AIR FORCE
2A	23	MMAF	CEMP-MF	MILITARY CONSTRUCTION, AIR FORCE, MINOR
2B	03	BCF1	CEMP-MF	BASE CLOSURE, PART I, AIR FORCE
2B	08	BCF2	CEMP-MF	BASE CLOSURE, PART II, AIR FORCE
2B	0B	BCF3	CEMP-MF	BASE CLOSURE PART III, AIR FORCE
2B	0D	BCF4	CEMP-MF	BASE CLOSURE, PART IV, AIR FORCE
2D	26	FHAF	CEMP-MF	FAMILY HOUSING, AIR FORCE
2E	21	MAFR	CEMP-MF	MILITARY CONSTRUCTION, AIR FORCE RESERVES
2G	25	MANG	CEMP-MF	MILITARY CONSTRUCTION, AIR NATIONAL GUARD
2X	2X	DFRLD	CEMP-ES	PLANNING AND DESIGN, AIR FORCE
2X	2Y	DFNRD	CEMP-ES	ENGINEERING NOT RELATED TO CONSTR, AF
3				MILITARY DIRECT, DOD
3A	98	DECA	CEMP-MD	DEFENSE COMMISSARY AGENCY
3A	53	CEETA	CEMP-MD	COMMUNICA ELECTRONIC EVAL & TESTING AGENCY
3A	39	MDOD	CEMP-MD	DEFENSE AGENCY (DOD), UNSPECIFIED MINOR
3A	41	DFAS	CEMP-MD	DOD DEFENSE FINANCE ACCOUNTING SYSTEM
3A	48	DLI	CEMP-MD	DEFENSE LANGUAGE INSTITUTE
3A	1A	ECIP	CEMP-MD	ENERGY CONSERVATION INVESTMENT PROG., ARMY
3A	1B	ECIF	CEMP-MF	ENERGY CONSERV INVESTMENT PROG, AIR FORCE
3B	43	DODU	CEMP-MD	DOD MEDICAL FACILITIES, UNSPECIFIED MINOR
3B	46	DODM	CEMP-MD	DOD MEDICAL FACILITIES
3C	4A	MCDA	CEMP-MA	MIL CONST DEFENSE ACCOUNT (CHEM DEMIL)
3E	4S	SOF	CEMP-MD	DOD SPECIAL OPERATIONS FORCE
3E	4B	BMDO	CEMP-MD	DOD BALLISTIC MISSILE DEFENSEORGANIZATION
3X	3X	DDRDL	CEMP-EE	PLANNING AND DESIGN, DOD
3X	3Y	DDNRD	CEMP-EE	ENGINEERING NOT RELATED TO CONSTR, DOD
4				MILITARY ENVIRONMENTAL
4A	5A	IRPA	CEMP-RI	DERP, ARMY INSTALLATION RESTORATION (IRP)
4A	5U	FUDS	CEMP-RF	DERP, FORMERLY USED DEFENSE SITES (FUDS)
4B	5H	BA1E	CEMP-RI	BRAC ENVIRONMENTAL, PART I, ARMY (BRAC I)
4B	5I	BA2E	CEMP-RI	BRAC ENVIRONMENTAL, PART II, ARMY (BRAC91)
4B	5J	BA3E	CEMP-RI	BRAC ENVIRONMENTAL, PART III, ARMY(BRAC93)

FUNDS TYPE GROUPS (GP) AND TYPE FUNDS (TF)
(Continued)

GP	TF	ABBR	HQ PRP	DESCRIPTION
4B	5K	BA4E	CEMP-RI	BRAC ENVIRONMENTAL, PART IV, ARMY(BRAC95)
4C	5P	BF1E	CEMP-RI	BRAC ENVIRONMENTAL, PART I, AIR FORCE
4C	5Q	BF2E	CEMP-RI	BRAC ENVIRONMENTAL, PART II, AIR FORCE
4C	5R	BF3E	CEMP-RI	BRAC ENVIRONMENTAL, PART III, AIR FORCE
4C	5T	BF4E	CEMP-RI	BRAC ENVIRONMENTAL, PART IV, AIR FORCE
4D	5B	IRPR	CEMP-RI	DERP, ARMY INSTALLATION RESTORATION
4D	5C	C2PA	CEMP-RI	DERP, COMPLI, CONSERV AND POLLUTION PREV, ARMY
4D	5D	IRPD	CEMP-RI	DERP, DEFENSE LOGISTICS AGENCY IRP
4D	5E	C2PF	CEMP-RI	DERP, COMPLI, CONSERV & POLLUTION PREV, AF
4D	5F	IRPF	CEMP-RI	DERP, AIR FORCE IRP
5				MILITARY REIMBURSABLE, O&MA
5C	16	ANC	CEMP-MD	ARLINGTON NATIONAL CEMETERY
5C	1K	KWM	CEMP-MD	KOREAN WAR MEMORIAL
5X	5X	RARLD	CEMP-EE	PLANNING AND DESIGN, O&M, ARMY
5X	5Y	RANRD	CEMP-EE	ENGINEERING NOT RELATED TO CONSTR, O&MA
6				MILITARY REIMBURSABLE, O&M, AIR FORCE
6X	6X	RFRLD	CEMP-EE	PLANNING AND DESIGN, O&M, AIR FORCE
6X	6Y	RFNRD	CEMP-EE	ENGRING NOT RELATED TO CONSTR, O&M, AF
7				MILITARY REIMBURSABLE, DOD (WORK FOR OTHERS)
7A	4T	CTR	CEMP-M	COOPERATIVE THREAT REDUCTION
7A	54	DLA	CEMP-MD	DEFENSE LOGISTICS AGENCY
7A	56	DMA	CEMP-MD	DEFENSE MAPPING AGENCY
7A	57	DNA	CEMP-MD	DEFENSE NUCLEAR AGENCY
7A	58	DCA	CEMP-MD	DEFENSE COMMUNICATIONS AGENCY
7A	69	NSA	CEMP-MD	NATIONAL SECURITY AGENCY
7B	51	DODS	CEMP-MD	DOD DEPENDENT SCHOOLS
7B	5S	S6S	CEMP-MD	MILITARY CONSTR, SECTION 6 SCHOOLS-CONUS
7C	30	MCN	CEMP-MD	MILITARY CONSTRUCTION, NAVY
7C	32	NMCR	CEMP-MD	NAVY AND MARINE CORPS RESERVE
7E	1P	PRP	CEMP-MD	PENTAGON RENOVATION PROGRAM
7E	66	SAH	CEMP-MD	US SOLDIERS' AND AIRMEN'S HOME
7X	7X	RDRLD	CEMP-EE	PLANNING AND DESIGN, DOD
7X	7Y	RDNRD	CEMP-EE	ENGINEERING NOT RELATED TO CONSTR, DOD
8				SPECIAL MANAGEMENT PROGRAMS
8C	70	FMS	CEMP-MD	FOREIGN MILITARY SALES
8D	71	LOGCP	CEMP-CM	LOGISTICS CIVILIAN AUGMENTATION PROGRAM
8E	72	CGRNT	CEMP-CM	EPA CONSTR GRANTS (WORK FOR OTHERS (WFO)
8E	73	HUD	CEMP-CM	HOUSING AND URBAN DEVELOPMENT (WFO)
9				MILITARY REIMBURSABLE, NON-FEDERAL
9A	60	NAFA	CEMP-MD	NON-APPROPRIATED FUNDS, ARMY
9B	3Q	GOCQ	CEMP-MD	GOVERNMENT OF KUWAIT FUNDED CONSTR
9B	27	NAAF	CEMP-MF	NON-APPROPRIATED FUNDS, AIR FORCE
9X	9X	RNRDL	CEMP-EE	PLANNING AND DESIGN, NON-FEDERAL
9X	9Y	RNNRD	CEMP-EE	ENGRING NOT RELATED TO CONSTR, NON-FED.
H				ENVIRONMENTAL SUPT FOR OTHERS (E-SFO)
H1	V2	HHUD	CEMP-RO	HOUSING AND URBAN DEVELOPMENT
H1	V3	HTRE	CEMP-RO	DEPARTMENT OF THE TREASURY
H1	V4	HGAO	CEMP-RO	GOVERNMENT ACCOUNTING OFFICE
H1	V5	HFDA	CEMP-RO	FOOD AND DRUG ADMINISTRATION
H1	V6	HIHS	CEMP-RO	INDIAN HEALTH SERVICE

FUNDS TYPE GROUPS (GP) AND TYPE FUNDS (TF)
(Continued)

GP	TF	ABBR	HQ PRP	DESCRIPTION
H1	VA	HEDA	CEMP-RO	DEPT OF COMMERCE, ECON. DEVPMNT ADMIN
H1	VB	HBIA	CEMP-RO	DEPT OF INTERIOR, BUREAU OF INDIAN AFFAIRS
H1	VC	HBLM	CEMP-RO	DEPT OF INTERIOR, BUREAU OF LAND MGMT
H1	VD	HNPS	CEMP-RO	DEPT OF INTERIOR, NATIONAL PARK SERVICE
H1	VF	HCCC	CEMP-RO	DEPT OF AGRICULTURE, COMMODITY CREDIT CORP
H1	VG	HFSA	CEMP-RO	DEPT OF AGRICULTURE, FARM SERVICE AGENCY
H1	VH	HFAA	CEMP-RO	DEPT OF TRANSPORT, FEDERAL AVIATION ADMIN
H1	VI	HCG	CEMP-RO	DEPT OF TRANSPORTATION, U.S. COAST GUARD
H1	VJ	HFRA	CEMP-RO	DEPT OF TRANSPORT, FEDERAL RAILWAY ADMIN
H1	VK	HHHS	CEMP-RO	DEPT OF HEALTH AND HUMAN SERVICES
H1	VL	HDOE	CEMP-RO	DEPT OF ENERGY
H1	VM	HPHS	CEMP-RO	PUBLIC HEALTH SERVICE
H1	VN	HFEMA	CEMP-RO	FEDERAL EMERGENCY MANAGEMENT AGENCY
H1	VP	HFDIC	CEMP-RO	FEDERAL DEPOSIT INSURANCE CORPORATION
H1	VQ	HSBA	CEMP-RO	SMALL BUSINESS ADMINISTRATION
H1	VR	HUSPS	CEMP-RO	UNITED STATES POSTAL SERVICE
H1	VS	HNOAA	CEMP-RO	NATIONAL OCEANIC AND ATMOSPHERIC ADMIN
H1	VT	HJBP	CEMP-RO	DEPT OF JUSTICE, BUREAU OF PRISONS
H1	VU	HJFBI	CEMP-RO	DEPT OF JUSTICE, FED BUREAU INVESTIGATION
H1	VV	HJINS	CEMP-RO	DEPT OF JUSTICE, IMMIGRATION & NATURALIZATION
H1	VX	HIBR	CEMP-RO	DEPT OF INTERIOR, BUREAU OF RECLAMATION
H1	VY	HIFW	CEMP-RO	DEPT OF INTERIOR, FISH AND WILDLIFE SERVICE
H1	VZ	HAFS	CEMP-RO	DEPT OF AGRICULTURE, FOREST SERVICE
H1	V1	HGSA	CEMP-RO	GENERAL SERVICES ADMINISTRATION
H1	WG	HEPA	CEMP-RO	EPA, EXCEPT CONSTR GRANTS & SUPERFUND
H2	WU	SUPF	CEMP-RS	EPA SUPERFUND
S				OTHER SUPPORT FOR OTHERS (SFO)
S1	W2	SONAS	CEMP-MD	NATIONAL AERONAUTICAL AND SPACE ADMIN
S1	W3	SOINS	CEMP-MD	DEPT OF JUSTICE, IMMIGRATION & NATURALIZATION
S1	W4	SOFDA	CEMP-MD	DEPT OF AGRICULTURE, FOOD AND DRUG ADMIN
S1	WI	SODOS	CEMP-MD	DEPARTMENT OF STATE
S1	WJ	SODOI	CEMP-MD	DEPARTMENT OF INTERIOR
S1	WK	SODOJ	CEMP-MD	DEPARTMENT OF JUSTICE, BUREAU OF PRISONS
S1	WL	SODOE	CEMP-MD	DEPARTMENT OF ENERGY
S1	WM	SONPS	CEMP-MD	DEPT OF INTERIOR, NATIONAL PARK SERVICE
S1	WP	SOVOA	CEMP-MD	INTERNAT'L COMMUNICATION AGENCY (VOA)
S1	WS	SOSLG	CEMP-MD	STATE AND LOCAL GOVERNMENTS
S1	WT	SOFG	CEMP-MD	FOREIGN GOVERNMENTS
S1	WW	SOEMA	CEMP-MD	FEDERAL EMERGENCY MANAGEMENT AGENCY
S1	WX	SOOTH	CEMP-MD	ALL OTHER FED DEPARTMENTS & AGENCIES
S1	WY	SONGV	CEMP-MD	ALL NON-GOVERNMENT ENTITIES
S1	WZ	SODOT	CEMP-MD	DEPT. OF TRANSPORTATION, U.S. COAST GUARD

2. CONTRACTOR PERFORMANCE MEASUREMENT. The Directorate of Military Programs is responsible for contract performance evaluations for all USACE programs. The Civil Works programs included in this performance indicator are shown on the following page.

**CIVIL WORKS PROGRAMS INCLUDED IN
CEMP EVALUATION OF CONTRACTOR PERFORMANCE**

GP	TF	ABBR	HQ PRP	DESCRIPTION
B				CONSTRUCTION GENERAL
B1	BB	CGNAV	CECW-BE	NAVIGATION (CG)
B1	BD	CGBEC	CECW-BE	BEACH EROSION CONTROL (CG)
B1	BE	CGFC	CECW-BE	FLOOD CONTROL (CG)
B1	BF	CGMP	CECW-BE	MULTIPURPOSE (CG)
B1	BG	CGMIS	CECW-BE	MISCELLANEOUS (CG)
B1	BH	CGREH	CECW-BE	REHABILITATION (CG)
C				OPERATIONS AND MAINTENANCE
C1	CA	OMNAV	CECW-BE	NAVIGATION (O&M)
C1	CC	OMMP	CECW-BE	MULTIPURPOSE POWER PROJECT (O&M)
C1	CD	OMCD	CECW-BE	PROTECTION OF NAVIGATION (O&M)
C1	CE	OMNEP	CECW-BE	NATION EMERGENCY PREPAREDNESS (O&M)
D				FLOOD CONTROL AND COASTAL EMERGENCIES
D1	DA	FCCDP	CECW-BE	DISASTER PREPAREDNESS (FCCE)
D1	DB	FCCEO	CECW-BE	EMERGENCY OPERATIONS (FCCE)
D1	DC	FCCRH	CECW-BE	REHABILITATION (FCCE)
D1	DD	FCCEW	CECW-BE	EMERGENCY DRINKING WATER (FCCE)
D1	DE	FCCAM	CECW-BE	ADVANCE MEASURES (FCCE)
D1	DF	FCCHN	CECW-BE	HAZARDOUS NAVIGATION, TEAM ACTIVITIES (FCCE)
E				MISSISSIPPI RIVER AND TRIBUTARIES
E1	ER	MR+TC	CECW-BE	CONSTRUCTION (MR&T)
E1	ES	MR+TM	CECW-BE	MAINTENANCE (MR&T)
E1	EU	MR+TR	CECW-BE	REHABILITATION (MR&T)
F				RIVERS AND HARBORS TRUST FUND
F1	FW	CF	CECW-BE	STATE AND COUNTY EXPENSE SHARING
G				REVOLVING FUND
G1	36	PRIP	CECW-BE	PLANT REPLACEMENT AND IMPROVEMENT

3. PROGRAM FORECAST OF AWARDS AND OBLIGATIONS FOR FY 98. HQ, RM semi-annually develops and publishes the *U.S. Army Corps of Engineers Intelligence (CORINT), Information for Strategic Planning; Performance Analysis, and Execution Review*. The CORINT provides placement and workyear data for direct and reimbursable military and civil reimbursable programs.

SECTION 2

CIVIL WORKLOAD

PROGRAM MANAGERS AND DOCUMENTATION

1. General Investigations:

Program Manager: Ken Hall, CECW-BW, 202-761-8587

2. Construction, General:

Program Manager: Leonard Henry, CECW-BE, 202-761-0808.

3. Operation & Maintenance, General:

Program Manager: Joseph Bittner, CECW-BC, 202-761-0799.

4. Flood Control, Mississippi River and Tributaries:

Program Manager: Kyle Jones, CECW-BC, 202-761-8582.

5. General Expenses:

Program Manager: June Moser, CECW-BA, 202-761-0706.

6. General Regulatory:

Program Manager: John Studt, CECW-OR, 202-761-0199.

7. Flood Control & Coastal Emergencies:

Program Manager: Ed Hecker, CECW-OE, 202-761-0409.

8. Project Cooperation Agreements (PCAs):

Program Manager: Robert Soots, CECW-AR, 703-428-6529.

**FY 98 CONSOLIDATED COMMAND GUIDANCE
MAJOR SUBORDINATE COMMANDS
FY 98 Civil Works
Direct Funding
Funds Available Estimates (\$Millions)*
SOURCE: October 1997 CORINT/FORCON**

Program	HNC	LRD	MVD	NAD	NWD	POD	SAD	SPD	SWD	TAC
General Invstg	0.0	26.2	32.1	35.4	12.7	6.2	21.5	41.5	15.3	0.0
Const General	0.0	315.2	162.1	230.5	154.0	29.9	212.8	312.2	105.9	0.0
Operations & Maint	0.0	314.2	314.7	180.9	302.9	7.2	261.9	86.9	224.0	0.0
General Expense	0.0	14.7	10.2	7.4	11.5	1.7	8.5	8.6	8.0	0.0
Regulatory	0.0	15.7	15.9	18.6	13.4	7.1	19.8	8.7	7.5	0.0
MR&T	0.0	0.0	345.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Direct	2.3	15.8	89.0	4.3	20.3	1.2	7.8	73.2	8.4	0.0
Total Direct	2.3	701.8	969.8	477.1	514.8	53.3	532.3	531.1	369.1	0.0

*Refer to CORINT Standard Definitions, 31 August 1995, for clarification of categories.

Funds Available estimates are generally higher than the workload which is defined as accrued expenditures.

**FY 98 CONSOLIDATED COMMAND GUIDANCE
MAJOR SUBORDINATE COMMANDS
FY 98 Civil Works Support for Others
Reimbursable Funding
Funds Available Estimates (\$Millions)*
(SOURCE: October 1997 CORINT/FORCON)**

Program	HNC	LRD	MVD	NAD	NWD	POD	SAD	SPD	SWD	TAC
EPA Superfund	0.0	18.5	9.8	220.9	66.3	0.0	13.7	4.2	10.4	0.0
DOE	0.0	5.3	0.0	0.0	11.0	0.0	4.4	1.0	0.0	0.0
Other ERS	0.0	4.6	3.4	15.2	11.0	6.1	1.1	2.7	0.0	0.0
Other SFO	0.0	24.6	13.0	103.9	5.2	28.0	32.5	46.2	73.1	0.0
Total Reimb	0	28.4	26.2	340.0	93.5	34.1	51.7	54.1	83.4	0.0

*Refer to CORINT Standard Definitions, 31 August 1995, for clarification of categories.

Funds Available estimates are generally higher than the workload which is defined as accrued expenditures.

SECTION 3

REAL ESTATE

1. The allocation of Direct and Reimbursable Real Estate resources is based on the FY 98 Program Budget Guidance (98 PBG) as provided by CERM-BF. The Program Manager for both programs is Mr. Bret Griffin, 202-761-0528. Division level distribution of these funds is shown below.
2. Work allowances were provided to the Divisions to include Direct Civil Real Estate functions on or about 30 August 1997. Program Manager: CECW-B, Fred Caver, 202-761-0191.
3. Reimbursable Civil: No specific document allocates resources for reimbursable civil real estate functions. This is because of the various agreements under which reimbursable work is undertaken. Program Manager: CECW-B, Fred Caver, 202-761-0191. Division level projection of these funds is shown below.
4. Homeowners Assistance Program (HAP) funding authorizations are based on approved HAP programs. Funding targets depicted below are contingent upon realization of projected workload. Program Manager: CERE-PR, Mr. Don Chapman, 202-761-8983. Division level distribution of the targets is shown below.

FY 98 Real Estate Funds as of 8 September 1997 (\$ Million)
Table 12

	LRD	MVD	NAD	NWD	POD	SAD	SPD	SWD	FIN CTR	UNDIST/HQPRG	TOT
RECRU REO	1.5	0	2.6	1.9	1.3	1.8	1.6	1.2	0	1.7	13.6
RECRU LEASES	12	0	19.5	12.7	.7	11.9	11.4	9.7	17.3	3	98.2
GSA LEASES *	0	0	0	0	0	0	0	0	23	0	23
RE SPT	.5	0	.9	.7	.1	.6	.5	.2	0	.4	3.9
DIR CIVIL	8	9	4	4	.1	5	3	4	0	0	36
REIMB CIVIL	.24	.70	.32	0.00	0.00	1.1	.2	.2	2.8	0	6.42
HAP	.002	0.0	5.3	0	0	22.7	99.2	13.5	0	2.43	143.1

* FIN CTR IS THE PAYING AGENT FOR THE ENTIRE CORPS.

**OPERATIONS AND MAINTENANCE, ARMY (OMA) RESOURCES
WITH REPROGRAMMING AUTHORITY
Projected/ Forecasted For FY 98 (In Thousands Of Dollars)**

REAL ESTATE OPERATIONS IN SUPPORT OF INSTALL.	LRD	MVD	NAD	NWD	POD	SAD	SPD	SWD	UNDIST	TOT
	531	0	959	796	140	698	536	240	56	3956

Chapter 3 Table 9

**OPERATIONS AND MAINTENANCE, ARMY (OMA) RESOURCES
WITHOUT REPROGRAMMING AUTHORITY
Projected/ Forecasted For FY 98 (In Millions Of Dollars)**

RECRUITING FACILITY LEASES (DOD). (Includes Admin & leases)	LRD	MVD	NAD	NWD	POD	SAD	SPD	SWD	FIN CTR	HQ	UNDIST	TOT
	13.5	0	22	14.6	.9	13.7	13	10.9	17.3	2.6	3.3	111.8

Chapter 3 Table 10

REIMBURSABLE RESOURCES
Program Amounts/Work Directives (In Millions of Dollars)

REAL ESTATE OPERATIONS AIR FORCE	LRD	MVD	NAD	NWD	POD	SAD	SPD	SWD	UNDIS/ HQPROG	TOT
	.12	0	1	.95	.7	.9	1.3	.6	.23	5.8

Chapter 3 Table 11

SECTION 3

RESEARCH AND DEVELOPMENT

1. Direct Research and Development Testing and Evaluation:
Program Manager: Donald J. Leverenz, CERD-M, 202-761-1415
2. Direct OMA: Program Manager: Eloisa E. Brown, CERD-L, 202-761-1834
3. Direct Civil: Program Manager: Bonita Neal, CERD-C, 202-761-1844

Research and Development Projected FY 98 Resources in \$ Thousands
Table 13

Funding Source	CERL	Laboratory CRREL	TEC	WES	Total Funding Projected
Direct RDT&E					
6.1	3,942	2,193	2,869	3,733	12,737
6.2	11,323	3,647	8,929	15,483	39,382
6.3	0	0	0	1,663	1,663
6.5	4,824	6,079	4,860	4,827	20,590
Total	20,089	11,919	16,658	25,706	74,372
Direct OMA	0	300	10,889	2,300	13,489

* Funding guidance from Sep Budget Estimate Submission (BES) and Dec 96 Integrated Analysis.

Funding Source	CERL	Laboratory CRREL	TEC	WES	Total Funding Projected
Direct CW					
GI	1,885	3,040	1,100	27,505	33,530
O&M	400	50	0	12,550	13,000
CG	0	0	0	2,600	2,600
GE	0	0	0	315	315
Total	2,285	3,090	1,100	42,970	49,445

* This guidance is based on FY 98 Budget Requests.

**FY 98 CONSOLIDATED COMMAND GUIDANCE
MAJOR SUBORDINATE COMMANDS
FY 98 ENVIRONMENTAL FUNDING (\$MILLIONS)***

	HNC	NAD	SAD	LRD	SWD	NWD	SPD	POD	MVD
MILITARY									
DERP	58.3	44.7	38.9	25.2	30.1	125.0	40.7	69.3	0.0
ARMY BRAC	0.0	22.0	12.6	25.7	7.0	5.0	12.7	1.1	0.0
AF BRAC	0.0	0.0	0.0	0.0	0.0	21.0	4.0	0.0	0.0
TOTAL MIL	58.3	66.7	51.5	50.9	37.1	151.0	57.4	70.4	0.0
CIVIL									
SF	0.1	222.0	13.0	18.0	10.0	66.0	4.0	0.0	10.0
DOE	0.1	0.0	4.0	5.0	0.0	11.0	1.0	0.0	0.0
OTHERS	0.0	15.0	1.0	4.6	0.1	11.0	2.7	6.0	3.3
TOTAL CIV	0.2	237.0	18.0	27.6	10.1	88.0	7.7	6.0	13.3
TOTAL ENV	58.5	303.7	69.5	78.5	47.2	239.0	65.1	76.4	13.3

Note: Excludes HQUSACE, R&D Labs and Separate FOA's.

*Refer to CORINT Standard Definitions, 31 August 1995 for clarification of categories. The civil ERS estimates were provided by CEMP-RA on 2 Oct 1997 and supercede the FORCON estimates on page 14.

SECTION 4

PROCEDURAL GUIDANCE

HR Regionalization. HR Regionalization, begun in FY 96, requires budgeting for the costs of both regional Civilian Personnel Operations Centers (CPOC) and local Civilian Personnel Advisory Centers (CPAC). CPOC costs are billed by HQUSACE to Corps CONUS commands for their share of the HQDA-identified costs. The total HQDA bill to USACE is provided at the beginning of the fiscal year, but payments are made quarterly. At the time of this writing, HQDA has only furnished us with a tentative billing amount. These estimates, although approximate, have already been furnished to all USACE commanders.

CPOC bills include both “overhead” (largely start-up costs during these early years) and operating costs (salary, benefits and ancillary costs for a portion of the CPOC staff). Although the “overhead” costs are charged to all USACE CONUS sites, only those sites receiving actual CPOC services also incur operating costs for the time serviced. The basis for the CPOC charges is the percent each command’s population represents to the total regional CPOC’s serviced population. CPAC costs cover required services that augment those provided by the regional CPOC. Determination of the CPAC costs is a local command process, although HQDA has imposed minimum servicing ratios to control the size of CPAC staffs.

Costs for both CPOC and CPAC services are accounted for in the exact same manner, per ER 37-2-10.

Automated Information Systems (AIS). The management costs, including development, testing and operations, of HQUSACE-directed AIS are paid by either direct funding (including PRIP where applicable) or by a fee-for-service. The fee-for-service can take the form of either a rate per metered usage on a central platform such as CEAP-IA, or, where metering cannot be effected, by the imposition of a Site License (one-time annual fee). Metered usage is measured in CPU/second and the costs thereof are billed monthly via the billing for other CEAP-IA costs.

Actual metering has taken place since February 1996. Still without sufficient metering history to estimate precisely up-front the rates for FY 98, the initial rates were established based on the actuals of the first three-fourths of FY 97, boosted by 32%. This latter value represents the average CPU actual usage history for all AIS for the fourth quarter since FY 94. Initial rate estimates, therefore, will be adjusted over time as metering history grows.

Carryover S&A. As of this writing, the Congress has not passed appropriations legislation for FY 98. It is expected, however, that the new DoD Appropriations Act will contain carryover S&A language in the exact form as FY 97 (Section 8119, PL 104-208). If this be the case, then previous guidance released in FY 97 will be in effect and will be followed for the applicable appropriations cited. After the enactment of the FY 98 bill, HQUSACE will issue confirmatory guidance. In the interim, see the following memoranda:

- a. CERM-B, 23 October 1996, subject: Carryover S&A.
- b. CERM-B, 5 December 1996, subject: Carryover S&A.
- c. CERM-B, 15 April 1997, subject: Supplemental Guidance on Carryover S&A.
- d. CERM-B, 3 September 1997, subject: Supplemental Guidance on Carryover S&A.

SECTION 4

MANPOWER

The FTE allocations are based on the review and analysis of several factors to include workload, budgetary constraints, utilization trends, mission-specific needs, Congressional actions, and FTE ceiling limitations. Based on our best projections, we feel that each command has received the required resources to accomplish its respective missions. However, if during the year a command determines that its allocation is insufficient to execute actual workload, it should first internally adjust within the command, and then if necessary come forward to HQUSACE, CERM-M with a request for additional resources.

MILITARY MANPOWER

1. The controlling factor in measuring execution will continue to be FTE. However, end strength numbers remain important as they will continue to be monitored and reported to higher headquarters.
2. Accurate planning for the execution of manpower is critical to ensure maximum utilization of available resources. The timely and accurate submission of Civilian Employment Plans (CEPs) is essential. Effective planning should minimize the need for frequent updates to the plans. However, as workload is executed and requirements are better defined, plans may be updated and submitted to CERM-M for approval.
3. Complete flexibility of the actual utilization of available FTE is delegated to Commanders, to ensure the most efficient and economic utilization of manpower resources.
4. Commanders must ensure that all executed military funded work is captured and accurately reported. We are working to incorporate a utilization reporting system in CEFMS. Until this effort is completed and the system is in place, the current utilization reporting system (AMURS) will continue to be used. Emphasis should be placed on the timely and accurate submission of the monthly 1702 report.

CIVIL MANPOWER

1. A decision was made to integrate the results of the House and Senate Reports rather than await the conference reports as done in the past. Due to the uncertainty of the Congressional adds, a larger percentage reduction was assessed against those projects than the budgeted program.
2. Commanders should be mindful of contracting targets as Congress will continue to keep a watchful eye on our overall performance.
3. The quarterly execution review and reallocation process will continue when overall execution exceeds planned utilization, thereby providing us with the opportunity to maximize Corps-wide FTE execution.

SECTION 4

MANPOWER

4. The timely and accurate submission of Civil Workyear Usage Plans (CWUPs) is important. Commands should maintain open communication with HQUSACE to identify excess FTE or the requirement for additional FTE.
5. Emphasis should be placed on the timely and accurate submission of the monthly 113G report.

SECTION 4

MANPOWER

FY 98 MANPOWER ALLOCATIONS

COMMAND	MILITARY FTE	CIVIL FTE	MILITARY OFFICERS	MILITARY WARRANTS	MILITARY ENLISTED	CIVIL OFFICERS
HNC	583	27	5	0	0	0
LRD	524	4,808	4	0	0	56
MVD	165	5,645	0	0	0	44
NAD	1,281	2,523	7	0	0	35
NWD	1,348	3,912	8	0	0	33
POD	1,325	251	19	0	6	15
SAD	1,143	2,907	10	0	0	28
SPD	788	1,985	6	0	0	29
SWD	878	2,529	5	0	0	35
TAC	725	0	25	0	1	0
DIV TOT	8,760	24,587	89	0	7	275

CERL	349	22	1	0	0	1
CRREL	245	88	1	0	0	6
TEC	402	19	3	1	6	0
WES	610	705	0	0	0	17
CML	0	25	0	0	0	0
LABS TOT	1,606	859	5	1	6	24

CPW	203	0	0	1	9	0
HECSA	125	89	0	0	0	0
MDC	0	30	0	0	0	0
WRSC	0	168	0	0	0	0
ESSC	-	9	0	0	0	0
FIN CTR	75	133	0	0	0	0
HQUSACE	403	496	22	0	5	51
249TH	0	0	7	9	162	0
HQ/FOA TO	806	925	29	10	176	51

TOTAL	11,172	26,371	123	11	189	350
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NOTES:

- HQDA PROGRAM BUDGET GUIDANCE LEVEL FOR MILITARY FTE = 11,323 FTE.
- QUADRENNIAL DEFENSE REVIEW (QDR) RESULTED IN A REDUCTION OF 5 MILITARY OFFICERS.
- ESSC MILITARY FTE ARE INCLUDED IN TEC ALLOCATION.

SECTION 4

HIGH GRADE ALLOCATIONS

1. We continue to receive mandated reductions to our military funded high grade ceiling. We were assessed a reduction of 34 high grades in FY 98. We have been assessed an additional reduction of 18 high grades in FY 99. Due to the reductions, we have been struggling to meet the Corps-wide military funded high grade ceiling.
2. The civil funded high grade ceiling has remained steady since FY 95. However, the actual on-board civil high grades have been declining due to workload/FTE reductions and organizational restructuring. Due to this decline, we are allocating fewer civil funded high grades in FY 98.
3. The FY 98 allocations are based on the methodology used in previous years of taking current year allocations and applying changes in workload/FTE against the available ceiling. However, due to the continual mandated reductions in military funded high grades and the organizational changes that we have experienced since we developed the currently used methodology, we are analyzing other potential options for distributing high grades. If a decision is made to revise our methodology, we will apply any generated changes to the allocations.
4. Commanders should make staffing and organizational decisions with the goal of meeting their assigned ceiling at fiscal year-end.

SECTION 4

HIGH GRADE ALLOCATIONS


FY 98 HIGH GRADE ALLOCATIONS

COMMAND	MILITARY HG's	CIVIL HG's
HNC	41	2
LRD	14	140
MVD	1	143
NAD	48	104
NWD	55	131
POD	48	7
SAD	38	91
SPD	22	58
SWD	28	67
TAC	39	0
DIV TOT	334	743
CERL	-	-
CRREL	-	-
TEC	-	-
WES	-	-
CML	-	-
LABS TOT	178	94
CPW	29	0
HECSA	6	3
MDC	0	2
WRSC	0	31
ESSC	6	1
FIN CTR	2	6
HQUSACE	186	251
249TH	-	-
HQ/FOA TOT	229	294
TOTAL	741	1,131
RESERVE	0	20
GRAND TOTAL	741	1,151

NOTE: HQDA MANDATED REDUCTION OF 52
MILITARY FUNDED HIGH GRADES.

SUPERVISION AND ADMINISTRATION

There will be no increase in S&A rates. CEMP-CM guidance follows.

	DEPARTMENT OF THE ARMY U.S. Army Corps of Engineers WASHINGTON, D.C. 20314-1000												
REPLY TO ATTENTION OF:													
CEMP-CM (415-11a)	01 OCT 1997												
MEMORANDUM FOR COMMANDERS, MAJOR SUBORDINATE COMMANDS													
SUBJECT: FY 98 Military Programs Supervision and Administration (S&A) Rates and Expense Ceilings													
<p>1. The purposes of this memorandum are to provide guidance on the military programs S&A flat rates for FY 98 and identify command responsibilities for meeting S&A performance standards.</p> <p>2. Our customers demand that the Corps continue to provide quality services at reduced costs, a message reinforced in this year's customer surveys. Accordingly, S&A rates for FY 98 will remain the same as those in FY 97. Despite declining programs we will live within our means and find ways to reduce costs without impacting on value provided to our customers. The FY 98 rates are as follow:</p> <table border="0"><tr><td></td><td><u>CONUS</u></td><td><u>OCONUS</u> (incl. AK & HI)</td></tr><tr><td>o MILCON</td><td>5.7%</td><td>6.5%</td></tr><tr><td>o O&M</td><td>6.5%</td><td>8.0%</td></tr><tr><td>o HTRW</td><td>8.0%</td><td>8.5%</td></tr></table> <p>Notes: MILCON - Military Construction; O&M - Operations & Maintenance; HTRW - Hazardous, Toxic, Radioactive Waste (environmental except Superfund)</p> <p>3. The S&A accounts for MILCON and O&M incurred losses through August 1997. Next year forecasts estimate placement will decline for MILCON and hold steady for O&M. Placement forecasts for FY 99 show a decline of about 17 percent. These projected declines dictate that we must find new ways of doing business in order to provide quality construction oversight at reduced cost. The Chief has asked that you be prepared to brief him at the next CMR on what you will do to operate within the new budget. He also indicated that it is imperative that we maintain an adequate field staff to provide the level of service necessary to assure quality construction.</p> <p>4. The FY 98 military S&A expense ceilings for your division can not exceed the S&A rates we charge our customers. Rate ceilings for S&A will be the primary method for measuring MSC performance. Additionally, dollar expense ceilings shall be used for developing operating budgets for districts within each MSC.</p>			<u>CONUS</u>	<u>OCONUS</u> (incl. AK & HI)	o MILCON	5.7%	6.5%	o O&M	6.5%	8.0%	o HTRW	8.0%	8.5%
	<u>CONUS</u>	<u>OCONUS</u> (incl. AK & HI)											
o MILCON	5.7%	6.5%											
o O&M	6.5%	8.0%											
o HTRW	8.0%	8.5%											

SECTION 4

S&A

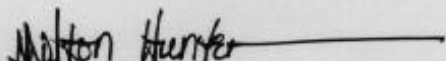
01 OCT 1997

CEMP-CM (415-11a)

SUBJECT: FY 98 Military Programs Supervision and Administration
(S&A) Rates and Expense Ceilings

5. Although the format for the command management review (CMR) is by MSC, we also need your districts' schedule of placement, expense, and rates for our review and analysis. Please provide division and district S&A schedules for FY 98 to CEMP-EC by 28 October 1997. Point of contact for this action is Philip Blount, (202) 761-1267. The facsimile number for sending responses is (202) 761-4797/4783.

FOR THE COMMANDER:


MILTON HUNTER
Major General, USA
Director of Military Programs

CF:
District Commanders

SECTION 4

INFORMATION MANAGEMENT

Automated Information System (AIS) Charges

1. Management costs, including development, testing and operations, of HQUSACE-directed AIS are paid by either direct funding (including PRIP) or by a fee-for-service. Fee-for-service can take the form of either a Site License (a one-time annual fee), or metered usage on a central platform such as CEAP-IA. Metered usage is measured in CPU/second.

2. Following are the estimated site license fees for FY 98. (For comparison with FY 96 see Memorandum, CERM-B, 29 February 1996, subject: FY 96 AIS Site License Costs.)

<u>AIS</u>	<u># Sites</u>	<u>Fee per Site</u>
CACES	284	\$ 4,472
EMCX	38,843	27.43
VIMS	57	3,368
APPMS	65	11,547
RMS	310	2,323
ARMS	26	9,615
PCASE	28	14,286
PROMIS (Variable)	53	13,200 + Data Base Administration Cost
REOIDS	1,375	290.91
AECIS	1,375	56.44

3. For those AIS metered on the CEAP-IA platform, the estimated individual rates by CPU/second are shown below. Actual metering began in February 1996. As more actual data are collected, the annual CPU usage projections and hence annual charges by AIS will be refined. The rates shown below have been factored to account for both actual metered data and the complete historical usage of CEAP-IA. (See Memorandum, CERM-B, 5 July 1996, subject: Metered Usage Estimates for AIS, for comparison to FY 96 and historical projections.)

<u>AIS</u>	<u>Rate (per CPU/second)</u>
ACASS	\$.4102
CCASS	.4763
AMPRS	.0248
CEFMS - SUN 6000	.0227
All Others	.0113
REMIS - SUN 6000	.1249
All Others	.0625

4. POC is Ed Zammitt, CERM-B, at 202-761-1880 or the AIS POC identified in the AIS Inventory System database.

SECTION 4

INFORMATION MANAGEMENT

CEAP-IA Charges

1. The FY 98 CEAP-IA budget was approved at \$21,044,300. The fixed costs were reduced by 6% in comparison with the FY 97 budget while the variable costs increased by a small percentage. The FY 97 fixed rate per site of \$21,957.00 per month will be unchanged for FY 98. We will continue to honor the requests from those Divisions who have asked that the fixed costs be spread differently. One of the variable rates (SUN 2000) changed and the SUN 6000 is added.

2. Rates for usage to be applied in FY 98 are:

a. Fixed costs are \$21,957.00 per site per month.

b. Variable costs for FY 98 are:

<u>Job Class</u>	<u>Rates</u>
Batch	\$.026 per CPU second
Deferred Batch	\$.016 per CPU second
Low Priority Batch	\$.020 per CPU second
Normal Batch	\$.026 per CPU second
Express Batch	\$.036 per CPU second
Interactive	\$.036 per CPU second
4360	\$.018 per CPU second
4680	\$.023 per CPU second
SUN 1000	\$.023 per CPU second
SUN 2000	\$.016 per CPU second
SUN 6000	
166MHZ Processor	\$.032 per CPU second
250MHZ Processor	\$.048 per CPU second
Input/Output (I/O)	\$.30 per thousand pages for any CYBER platform
Input/Output (I/O)	\$.30 per thousand pages for any UNIX platform
Connect Time (C/T)	\$.445 per hour for any CEAP platform
1-800 #	\$.092 per minute (Minimum Charge - \$1.00)

3. POC is Sandy Charlton, CEIM-SI at 202-761-4038.

Programming Administration Execution (PAX) System Charges

1. The new PAX contract was awarded effective 1 October 1996 and can serve the system through 1 October 2001. Recently, GSA granted a waiver for FTS2000 requirements for CONUS communications. Costs and pricing remained at the previous levels. Efforts to include emerging technology in providing services to PAX system users are underway.

2. POC is Mike Rice, CEMP-MC, at 202-761-8909.

**FY 98 CONSOLIDATED COMMAND GUIDANCE
PLANT REPLACEMENT IMPROVEMENT PROGRAM**

LRD	\$3,942,800.00
MVD	\$5,364,500.00
NAD	\$9,947,000.00
NWD	\$2,420,000.00
POD	\$797,000.00
SAD	\$1,158,000.00
SPD	\$806,000.00
SWD	\$2,661,000.00
MDC	\$44,078,000.00
CAP	\$10,031,000.00
UFC	\$598,000.00
sub-total	\$81,803,300.00
DRD(WES)	\$7,478,000.00
	\$89,281,300.00

SECTION 4

FACILITIES GUIDANCE

MACOM Engineer Office: Larry Robinson, CELD-ZE, 202-761-8774, fax 202-761-0611

“Robinson” email: Larry Robinson

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Facilities master planning by all USACE individual commands is the key to sound capital investment strategies and build-buy-lease decisions on our internal facility needs. Facilities costs are a component of overhead that can be managed. Better correlation between space utilization rates and costs is under study, and will be reflected in the CMR process in the near future. The current CMR indicator for space, based on AR 405-70, is covered in Chapter 1 under “Logistics”. Subordinate commands above the DA/USACE target utilization rates are required to maintain space reduction plans. Space utilization rates and reduction plan updates are briefed to CECG at least annually (1st Quarter CMR), and are covered in Command visits.

Presently, in general, the preferred USACE approach to meeting its facilities requirements is through leasing due to the flexibility leasing provides. Local rental rate, availability of military owned facilities, etc. must also be considered. The USACE Commander has stated that he is open to moves to military installations.

Should a USACE subordinate command determine that its needs cannot be met in the future in the current facilities, contact the MACOM Engineer Office to discuss the best course of action and appropriate documentation to address the facilities needs. (The subordinate command functional POC is usually the Chief of Logistics or facilities manager.) Normally, a basic local master plan, capital investment strategy, local alternatives/options, a comparative economic analysis of each using Economic Analysis Software (ECONPACK), and a recommended course of action for HQUSACE corporate review and approval are required for major space acquisitions or moves. DD Form 1391 information usually meets much of the documentation needed. The degree of documentation depends on the size of the proposed space request. Space requests must be submitted through the Logistics functional channel to HQUSACE (MACOM Engineer Office) for validation of space requirements early in the process to avoid delays and lost effort.

USACE has recently initiated a Facilities Strategy Group review of how we manage our facilities and what improvements in organizational structure, processes, and guidance may be appropriate from a business perspective. Any corresponding new guidance will most likely be coordinated and issued during FY 98.

CONFERENCES

#	HQ	TITLE	PROPOSED DATE	PROPOSED LOCATION	DAYS	ATTENDEES	ESTIMATED COST
1	CECC	Legal Services Senior Leadership Conference & CW Workshop for Corps Attorneys	Spring 1998	TBD will co-locate both conferences	5	128-148	161,210
2	CELD	Logistics Prof Dev Institute/USACE Facilities Mgmt Training/USACE Corps-wide EEO Conferences	Jun-98	Nashville, TN co-locate with EEO	3	337	213,792
3	CELD	Logistics Maintenance Training	28-30 Oct 97	Mobile, AL	3	80	100,400
4	CECW-ZP	Fall District Commander's Meeting	26-28 Oct 97	Wash, DC	2	52	40,000
5	CECW-ZP	District Commander's Conference	20-24 Apr 98	Ft. L Wood, MO	4	140	250,000
6	CECW-O	Operational Workshops and Conferences	TBD	Wash DC	3	360	291,038
7	CECW-E	Engineering Technology Transfer and Conference	TBD	Central U.S. St Louis/KC	3	310	267,752
8	CECW-P	National Continuing Authorities Program (CAP) Training Session and Meeting	Jun-98	Chicago, IL	4	75	75,500
9	CECW-I	Support for Others Workshop	TBD	Ft Belvoir, VA Kingman Building	2	30	16,800
10	CEDB	USACE Small Business Conference Fair & Small Business Council Meeting	Jan-98	Wash, DC	2	355	44,500
11	CEMP-C	Joint Annual Contracting & Area/Resident Engineer Training Conference	30-Mar-98	Dallas/Ft Worth, TX	3	220	113,780
12	CEMP-M	1998 Program & Project Management Conference	20-Apr-98	Cincinnati OH	4	105	84,830
13	CEMP-RT	USACE Environmental Technical /Ground Water Modeling/Safety & Health Combined Conference	14-Apr-98	TBD	3	298	120,658

SUMMARY OF PROPOSED FY 98 HQUSACE MEETINGS (CONT'D)

#	HQ	TITLE	PROPOSED DATE	PROPOSED LOCATION	DAYS	ATTENDEES	ESTIMATED COST
14	CECPW	DPW Training Workshop	9-11 Dec 97	*Arlington, VA	3	350	288,808
15	CECPW-EM	Utility/Energy Training Workshop	28-30 Jul 98	Ten. Springfield, VA	2.5	94	62,250
16	CEIM-ZP	Information Resources Management Working Committee (IRMWC) (CEAP/CIMs)	Jan 98	WES/ Vicksburg, MS	2	100	67,200
17	CEIM-ZP	Information Resources Management Working Committee (IRMWC) (IT Budget)	Mar/Apr 98	TAC/ Winchester, VA	2	40	20,900
18	CERE-A/ CEPA-I	Real Estate Acquisition Conference and Public Affairs Conference	3rd Qtr FY 98	Baltimore, MD	5/ 2.5	125	89,682
19	CEHR	Senior Leader's Conference/Emerging Leader's Conference	Aug-98	Dallas, TX	4	150	250,600
20	CEHR-ZE	CP-18 Career Program Managers Conference & CPW Career Program Managers Training Workshop	3rd Qrt 98	TBD	2 4	175	130,520
21	CEHR-ZA	The Human Resources Development Conference	3rd/4th Qrt 98	Huntsville, AL	4	60	51,800
						TOTAL	2,742,020
*	Kansas City lowest cost not chosen based on large DC support and attendance.						
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FY 98 USACE COMMANDS MEETINGS

As of 01/12/98

#	FIELD	TITLE	PROPOSED DATE	PROPOSED LOCATION	DAYS	ATTENDEES	TOTAL ESTIMATED COST
1	CELRD	Great Lakes & Ohio River Division Strategic Leadership Conference	Oct-97	TBD	3	75	44,400
2	CELRD	Division Partnering Conference	Apr-98	TBD	2	179	109,900
3	CELRD	COE WV State Agency Joint Management Meeting	Mar-98	Canaan Val St Park, Davis, WV	3	85	17,900
4	CELRD	Customer Support Conference	Jun-98	Louisville, KY	2	139	18,000
5	CENAD	Internal Partnering/Team Building Session	Oct/Nov 97	Bushkill, PA	2	60	14,436
6	CENAD	Garrison Commanders Conference	Apr-98	Military Install TBD	2	46	20,000
7	CESPD	South Pacific Division Planners Training Workshop	Oct-97	San Rafael, CA	4	47	30,700
8	CESPD	South Pacific Division Planning Workshop	Apr-98	Santa Rosa, CA	4	62	80,625
9	CEMVD	Operations Project Management Annual Workshop	Dec-97	Hannibal, MO	3	81	15,800
10	CEMVD	Annual Consolidated Navigation Conference	Mar-98	St Louis, MO	2	261	25,750
11	CENWR-ET-OC	CENWD Resident Engineer's Conference	Apr-98	Spokane, WA	3	45	23,100
12	CENWO-OP	1998 Biennial Maintenance Conference	Jun-98	Chamberlain, SD	3	50	24,000
13	CENWK-RM-B	Corps Operating Budget Users Group (COBUG) Annual Meeting	19-21 May 1998	Norfolk, VA	2.5	140	124,000

FY 98 USACE COMMANDS MEETINGS

As of 01/12/98

#	FIELD	TITLE	PROPOSED DATE	PROPOSED LOCATION	DAYS	ATTENDEES	TOTAL ESTIMATED COST
14	CENWD	NWD Military and HTRW Partnering	11-12 March 1998	Denver, CO	1.5	118	34,372
15	CESAD-RM-M	Celebrate Safety Conference	Nov-97	Ft Walton Beach,FL	2	150	54,725
16	CESAD-RM-M	Operations Division Manager's Conference	Jul-98	San Destin, FL	5	76	44,500
17	CESWF	Public Works Service Center (PWSC) Development Workshop	Jun-98	Dallas, TX	3	50	29,020
18	CESWF	Public Works Service Center (PWSC)Development Workshop	Nov-98	Dallas, TX	3	30	29,020
19	CESWF-EC	Area/Resident/Office Engineer Conference	Spring 1998	Ft Worth, TX	3	30	20,480
20	CESWL-CO-ON	Natural Resources Management Conference	Mar-98	Heber Springs,AR	3	70	16,700
21	CDSWT-OD-TR	Annual Navigation Conference	May-98	Tulsa, OK	2	100	63,000
22	CESWT-OD-TR	Operations Project Manager	Apr-98	Wichita, KS	2	35	6,790
23	CETAC	Area Engineer/Resident Engineer Conference	27-29 Oct 97	Hochheim, Germany	3	51	32,200
24	CEWES	1998 Corps of Engineers Coastal Workshop	Apr/May 98	TBD	2	42	35,000
						TOTAL	914,418
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